



## STRATEGIC PLAN 2022-2027

**Our Vision** Empowered, Healthy and Resilient Communities

**Our Mission** To impact communities by facilitating universal access to equitable integrated health services

### Our Focus

#### 1. Beyond HIV

HIV, + NCDs, SRH, GBV, Mental Health, MNCH, pandemic preparedness

#### 2. Beyond Borders

Technical Assistance to other African Countries & Global policy engagement

#### 3. Towards Sustainability

Diversification of donors Social enterprise & Private sector

### How we work

Use our research, policy, and practice approach

Focus on vulnerable and marginalized populations

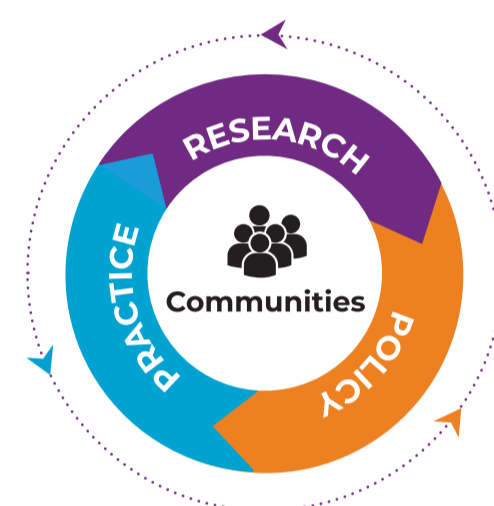
Use our position and voice to advocate for the health rights of supported groups

Capacity development for individuals and institutions

Working with and through the government at national and county level

Investing in our own institutional capacity, including our systems

### Hatua Model



### Strategic Choices

We seek to contribute to achievement of national and global goals for HIV/TB prevention, treatment and care; mental, reproductive and primary healthcare; NCDs and emerging diseases as well as access to SRHR and SGBV prevention or response

#### Strategic Actions

#### Result Areas

R1

#### Health Services Delivery Support

- HIV/TB Prevention, Treatment and Care
- Mental Health
- Sexual and Gender Based Violence
- Reproductive and Primary Healthcare Services
- Non- Communicable and Emerging Diseases

#### Strategic Actions

#### Result Areas

R3

#### Monitoring Evaluation, Research & Learning

- Research
- Monitoring, Evaluation and Learning
- Quality Assurance and Improvement
- Knowledge Management

R2

#### Policy and Systems Strengthening

- Policy and Advocacy
- County Health Systems
- Partner Health Systems
- Community Health Systems
- Digital Health Systems

R4

#### Institutional Wellbeing

- Financial and Institutional Sustainability
- Organisational Operations
- Human Resources (People and Culture)
- Strategic Communications
- Risk Management and Assurance

### Populations we serve

We give special attention to those with greatest vulnerability to HIV/TB infection and or with special service needs

- Adolescents and Young People (AYP)
- Adolescents, Girls, and Young Women (AGYW)

- Survivors of sexual violence
- Persons living with disabilities
- Prisoners & prison communities
- Fishing communities

- Female sex workers (FSWs)
- People who inject drugs (PWID)
- Men who have sex with men (MSM)